Faculty
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Prerequisites/Corequisites
SPMT 201 Introduction to Sport Management and completion of 60 hours.

University Catalog Course Description
This course is an interdisciplinary examination of sport as a global phenomenon. Historical, cultural, economic and governance perspectives are considered.

Course Overview
The learning experiences in this course are afforded through assignments, online learning modules, readings, film and video material. The following requirements reflect the demands of the course. Students will be expected to respect the following policies:

- Official e-mail communications from the instructor will be sent only to students’ GMU-assigned e-mail addresses. Students are responsible to check their e-mail inbox and to ensure that it is working and there is room to receive incoming correspondence.
- All assigned readings for each week are to be completed prior to completing online modules.
- Students will abide by the Mason Honor Code, guided by the spirit of academic integrity.
- No grades or discussion of grades or grade appeals will be carried out over email due to its impersonal nature and security issues. Students can discuss their grades with the instructor over the phone or in person.
- There will be no make-up assignments given without a valid university excuse. The instructor should be notified 24 hours in advance. The excuse must be written and documented.
- Arrangements for approved make-up assignments should be initiated by the student with the instructor.

Course Delivery Method
This course will be delivered online using an asynchronous format via the Blackboard learning management system (LMS) housed in the MyMason portal. You will log in to the Blackboard course site using your
Mason email name (everything before “@masonlive.gmu.edu) and email password. The course site will be available online January 22, 2019 at midnight.

Under no circumstances, may candidates/students participate in online class sessions (either by phone or Internet) while operating motor vehicles. Further, as expected in a face-to-face class meeting, such online participation requires undivided attention to course content and communication.

Technical Requirements

To participate in this course, students will need to satisfy the following technical requirements:

- High-speed Internet access with a standard up-to-date browser, either Internet Explorer or Mozilla Firefox is required (note: Opera and Safari are not compatible with Blackboard). To get a list of Blackboard’s supported browsers see: https://help.blackboard.com/Learn/Student/Getting_Started/Browser_Support#supported-browsers
- To get a list of supported operation systems on different devices see: https://help.blackboard.com/Learn/Student/Getting_Started/Browser_Support#tested-devices-and-operating-systems

- Students must maintain consistent and reliable access to their GMU email and Blackboard, as these are the official methods of communication for this course.
- Students may be asked to create logins and passwords on supplemental websites and/or to download trial software to their computer or tablet as part of course requirements.
- The following software plug-ins for PCs and Macs, respectively, are available for free download:
  - Adobe Acrobat Reader: https://get.adobe.com/reader/

Expectations

- Course Week: Because asynchronous courses do not have a “fixed” meeting day, our week will start on Monday morning and finish on Sunday night at 11:59pm.
- Log-in Frequency: Students must actively check the course Blackboard site and their GMU email for communications from the instructor, class discussions, and/or access to course materials at least four times per week.
- Participation: Students are expected to actively engage in all course activities throughout the semester, which includes viewing all course materials, completing course activities and assignments, and participating in course discussions and group interactions.
- Technical Competence: Students are expected to demonstrate competence in the use of all course technology. Students who are struggling with technical components of the course are expected to seek assistance from the instructor and/or College or University technical services.
- Technical Issues: Students should anticipate some technical difficulties during the semester and should, therefore, budget their time accordingly. Late work will not be accepted based on individual technical issues.
- Workload: Please be aware that this course is not self-paced. Students are expected to meet specific deadlines and due dates listed in the Class Schedule section of this syllabus. It is the student’s responsibility to keep track of the weekly course schedule of topics, readings, activities and assignments due.
• **Instructor Support:** Students may schedule one-on-one meetings to discuss course requirements, content or other course-related issues. Those unable to come to a Mason campus can meet with the instructor via telephone or web conference. Students should email the instructor to schedule a one-on-one session, including their preferred meeting method and suggested dates/times.

• **Netiquette:** The course environment is a collaborative space. Experience shows that even an innocent remark typed in the online environment can be misconstrued. Students must always re-read their responses carefully before posting them, so as others do not consider them as personal offenses. *Be positive in your approach with others and diplomatic in selecting your words.* Remember that you are not competing with classmates, but sharing information and learning from others. All faculty are similarly expected to be respectful in all communications.

• **Accommodations:** Online learners who require effective accommodations to insure accessibility must be registered with George Mason University Disability Services.

**Learner Outcomes or Objectives**

This course is designed to enable students to do the following:

1. Analyze and understand the history and cultural significance of international sport.
2. Examine the role of sport in global politics.
3. Examine how global politics impacts international sport operations.
4. Explore sport based cultures in societies outside the United States.
5. Examine the various models of sport organization and governance internationally.
6. Explore the role of the media in international sport.
7. Examine the ways in which international sport is managed and marketed.
8. Understand the role of sport in economic development.

**Professional Standards**

Courses offered in the Sport Management (SPMT) undergraduate program are guided by the principles of the Commission of Sport Management Accreditation (COSMA). COSMA (2010, p. 1) “bases its accrediting process on principles, rather than standards.” The eight recommended principles are:

- outcomes assessment;
- strategic planning;
- curriculum;
- faculty;
- scholarly and professional activities;
- resources;
- internal and external relationships; and
- educational innovation.

For more information, please see:

Required Texts


Other required readings may be distributed via Blackboard.

Course Performance Evaluation

Students are expected to submit all assignments on time in the manner outlined by the instructor (e.g., Blackboard, Tk20, hard copy).

- **Assignments**

  **Discussion Board Participation:**
  Students are required to engage in online discussions on a weekly basis. Students must each start a new thread every week, posing a thoughtful discussion question or discussing some aspect of the week’s assignments that were interesting, unique, etc. Additionally, students will also respond to at least three (3) different discussion questions/topics each week. Part of these questions/discussions can include links to timely articles on issues similar to the ones being discussed that week.

  **Online Learning Modules and Reaction Papers:**
  Students are required to work through online learning modules and complete twelve 2-page reaction papers demonstrating comprehension of the materials contained in the modules as well as book chapters assigned.

  **International Sport Organization Paper:**
  Students will write a 10-15 page paper describing an international sport organization. (Instructor must approve the org in advance.) The paper will include a brief history, the organization’s mission/aim/purpose, and its position in the global community. The remainder of the paper, and the majority of the whole paper, will focus on the strategic decisions that the organization is facing. You will address key strategic issues, which might include bidding process/venues, marketing, media, cultural issues, and ethical concerns like the environment, sustainability, and human rights. Your paper will conclude with recommendations for the organization’s evolution and success in the 21st century. Further instructions are provided on Blackboard.

**Total**

- **Grading**

  The final grade in percentage terms will be converted to a letter grade per the following scale:

  - A = 94% and above
  - A- = 90-93%
  - B+ = 88-89%
  - B = 84-87%
  - B- = 80-83%
  - C+ = 78-79%
  - C = 74-77%
  - C- = 70-73%
  - D = 60-69%
  - F = <60%

Professional Dispositions

Students are expected to exhibit professional behaviors and dispositions at all times. See [https://cehd.gmu.edu/students/policies-procedures/](https://cehd.gmu.edu/students/policies-procedures/)

Last revised July 2017
**Class Schedule**
Faculty reserves the right to alter the schedule as necessary, with notification to students.

<table>
<thead>
<tr>
<th>Date</th>
<th>Topic</th>
<th>Readings and Assignments</th>
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| Jan. 22-27    | **Europe 1** – Eastern Europe and the Eternal Combination of Politics, Nationalism and Sport | Chapter 1 – How Soccer Explains The World (HSETW)  
Discussion Thread/Responses #1  
Reaction Paper 1 |
| Jan. 28-Feb. 3| **Europe 2** – Western Europe: Battlefield for Human Civilizations; England and Germany: Football Giants with their Own Issues | Chapter 4 – HSETW  
Chapter 3 – Soccer Against The Enemy (SATE)  
Discussion Thread/Responses #2  
Reaction Paper 2 |
| Feb. 4-10     | **Europe 3** - Southern Europe: Ticki-Tacka and the Beautiful Game in Italy and Spain | Chapters 7 & 8 – HSETW  
Discussion Thread/Responses #3  
Reaction Paper 3 |
| Feb. 11-17    | **Europe 4** - Can We All Just Get Along? Religion, Sports and War | Chapter 2 - HSETW  
Chapter 18 - SATE  
Discussion Thread/Responses #4  
Reaction Paper 4 |
| Feb. 18-24    | **Latin America 1** - How to Work for Free and Still Govern in South America | Chapter 5 – HSETW  
Chapter 17 – SATE  
Discussion Thread/Responses #5  
Reaction Paper 5 |
| Feb. 25-Mar. 3| **Latin America 2** - Corruption and Sports | Chapter 16 – SATE  
Discussion Thread/Responses #6  
Reaction Paper 6 |
| Mar. 4-10     | **International Sport Org paper prep work** | Your international sport organization paper topic must be approved by me this week |
| Mar. 18-24    | **Africa 1** - The Last Frontier for Everything, Including Soccer | Chapters 12 & 13 - SATE  
Discussion Thread/Responses #7  
Reaction Paper 7 |
| Mar. 25-31    | **Africa 2** – A Clash of Identity Between Developed and Still Developing Regions | Articles and Videos Provided in Module  
Discussion Thread/Responses #8  
Reaction Paper 8 |
| Apr. 1-7      | **Middle East** - The Power of Soccer in the Most Radical of Places | Chapter 9 – HSETW  
Chapter 21 – SATE  
Discussion Thread/Responses #9  
Reaction Paper 9 |
| Apr. 8-14     | **China** - All for One and One for All; The Next Soccer Superpower? | Articles and Videos Provided in Module  
Discussion Thread/Responses #10  
Reaction Paper 10 |
| Apr. 15-21    | **India** - The Historical Context of Cricket | Articles and Videos Provided in Module  
Discussion Thread/Responses #11  
Reaction Paper 11 |
| Apr. 22-28    | **Sport in War Torn Regions** - Attempts to Harness the Power of Sport for Positive Change | Articles and Videos Provided in Module  
Discussion Thread/Responses #12  
Reaction Paper 12 |
| Apr. 29-May 8 | **Independent Writing** – Int’l Sport Org Paper |  |
| Thursday, May 9 | **International Sport Org Papers Due by 11:59pm** |  |
Core Values Commitment

The College of Education and Human Development is committed to collaboration, ethical leadership, innovation, research-based practice, and social justice. Students are expected to adhere to these principles: [http://cehd.gmu.edu/values/](http://cehd.gmu.edu/values/).

GMU Policies and Resources for Students

Policies

- Students must adhere to the guidelines of the Mason Honor Code (see [https://catalog.gmu.edu/policies/honor-code-system/](https://catalog.gmu.edu/policies/honor-code-system/)).

- Students must follow the university policy for Responsible Use of Computing (see [http://universitypolicy.gmu.edu/policies/responsible-use-of-computing/](http://universitypolicy.gmu.edu/policies/responsible-use-of-computing/)).

- Students are responsible for the content of university communications sent to their Mason email account and are required to activate their account and check it regularly. All communication from the university, college, school, and program will be sent to students solely through their Mason email account.

- Students with disabilities who seek accommodations in a course must be registered with George Mason University Disability Services. Approved accommodations will begin at the time the written letter from Disability Services is received by the instructor (see [http://ods.gmu.edu/](http://ods.gmu.edu/)).

- Students must follow the university policy stating that all sound emitting devices shall be silenced during class unless otherwise authorized by the instructor.

Campus Resources

- Support for submission of assignments to Tk20 should be directed to tk20help@gmu.edu or [https://cehd.gmu.edu/aero/tk20](https://cehd.gmu.edu/aero/tk20). Questions or concerns regarding use of Blackboard should be directed to [http://coursesupport.gmu.edu/](http://coursesupport.gmu.edu/).

- The Writing Center provides a variety of resources and services (e.g., tutoring, workshops, writing guides, handbooks) intended to support students as they work to construct and share knowledge through writing (see [http://writingcenter.gmu.edu/](http://writingcenter.gmu.edu/)).

- The Counseling and Psychological Services (CAPS) staff consists of professional counseling and clinical psychologists, social workers, and counselors who offer a wide range of services (e.g., individual and group counseling, workshops and outreach programs) to enhance students’ personal experience and academic performance (see [http://caps.gmu.edu/](http://caps.gmu.edu/)).

- The Student Support & Advocacy Center staff helps students develop and maintain healthy lifestyles through confidential one-on-one support as well as through interactive programs and resources. Some of the topics they address are healthy relationships, stress management, nutrition, sexual assault, drug and alcohol use, and sexual health (see [http://ssac.gmu.edu/](http://ssac.gmu.edu/)). Students in need of these services may contact the office by phone at 703-993-3686. Concerned students, faculty and staff may also make a referral to express concern for the safety or well-being of a Mason student or the community by going to [http://ssac.gmu.edu/make-a-referral/](http://ssac.gmu.edu/make-a-referral/).

- For information on student support resources on campus, see [https://ctfe.gmu.edu/teaching/student-support-resources-on-campus](https://ctfe.gmu.edu/teaching/student-support-resources-on-campus).

For additional information on the College of Education and Human Development, please visit our website [https://cehd.gmu.edu/](https://cehd.gmu.edu/).